

**CITY OF FAIR OAKS RANCH**  
**CITY COUNCIL REGULAR MEETING**

Thursday, June 17, 2021 at 6:30 PM

City Hall Council Chambers, 7286 Dietz Elkhorn, Fair Oaks Ranch

---

**AGENDA**

---

**OPEN MEETING**

1. Roll Call - Declaration of a Quorum
2. Pledge of Allegiance

**CITIZENS and GUEST FORUM**

*To address the Council, please sign the Attendance Roster located on the table at the entrance of the Council Chambers. In accordance with the Open Meetings Act, Council may not discuss or take action on any item which has not been posted on the agenda. Speakers shall limit their comments to five (5) minutes each.*

3. Citizens to be heard.

**PRESENTATIONS**

4. Presentation and discussion moderated by the City Attorney regarding the various roles and responsibilities of City Council. This workshop is intended and developed as an informal and interactive workshop with City Attorney Santee, City Manager Maples, and senior staff to assist in the orientation and integration of the new Council. Topics may include, but are not limited to the following:
  - A. The City as the entity we all represent
  - B. The City Charter
  - C. The City Code and the difference between a Resolution and Ordinance
  - D. The City Council meeting and the rights and responsibilities of council members
  - E. Conflicts of Interest, Ethics, Nepotism
  - F. Parliamentary Procedures
  - G. Certain provisions of the Texas Public Information Act (TPIA) and Texas Open Meeting Act (TOMA)
  - H. Litigation and the different ways coverage and representation work
  - I. Confidentiality, attorney client privilege
  - J. Your boards and commissions and the Municipal Development District (MDD)

**CONSENT AGENDA**

*All of the following items are considered to be routine by the City Council, there will be no separate discussion on these items and will be enacted with one motion. Items may be removed by any Council Member by making such request prior to a motion and vote.*

- [5.](#) Approval of the June 3, 2021 Regular City Council meeting minutes.

Amanda Valdez, Deputy City Secretary

- [6.](#) Approval of the June 9, 2021 Special City Council meeting minutes.

Amanda Valdez, Deputy City Secretary

**REPORTS FROM STAFF/COMMITTEES/COUNCIL**

- [7.](#) Monthly Finance Update.

Sarah Buckelew, CPA, Finance Director  
Joanna Merrill, Director of Human Resources and Communications

**CONVENE INTO EXECUTIVE SESSION**

*Pursuant to Section 551.101 of the Open Meetings Act, Texas Gov't Code, a quorum of the governing body hereby convenes into closed session:*

**Sec. 551.071 (Consultation with Attorney)** the City Council will meet in private consultation with legal counsel to seek the advice of its attorneys about pending or contemplated litigation, a settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas conflicts with Chapter 551 of the Government Code; to wit:

8. To receive legal advice and to receive and deliberate an offer of settlement for claims made on behalf of a real property owner against the City's operation of well K-2.
9. To receive legal advice from Special Counsel and the City Attorney regarding the City's ground water rights.
10. Cause No. 2018-CI-00202; the City of Fair Oaks Ranch, Texas vs. Edward I. Hill, Robert E. Heckendorn, Craig M. Luitjen, Roger Fuentes, Wesley A. Pieper, Esther W. Hicks, William A. McDowell, Yolanda D. Ayala, PG Pfeiffer Ranches LLC, Maureen Pfeiffer Stevenson Family Trust.

**RECONVENE INTO OPEN SESSION**

*Discussion and possible action on items discussed in Executive Session.*

**ADJOURNMENT**

*Requests for City topic needing additional information/research; or, potential consideration for a future agenda*

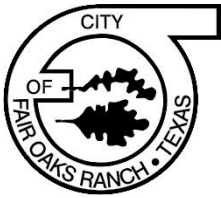
**Signature of Agenda Approval:** s/Tobin E. Maples

Tobin E. Maples, City Manager

I, Christina Picioccio, City Secretary, certify that the above Notice of Meeting was posted on the outside bulletin board at the Fair Oaks Ranch City Hall, 7286 Dietz Elkhorn, Fair Oaks Ranch, Texas, and on the city's website [www.fairoaksranchtx.org](http://www.fairoaksranchtx.org), both places being convenient and readily accessible to the general public at all times.

As per Texas Government Code 551.045, said Notice was posted by 6:30 PM, June 14, 2021 and remained so posted continuously for at least 72 hours before said meeting was convened.

The Fair Oaks Ranch City Hall is wheelchair accessible at the side entrance of the building from the parking lot. Requests for special services must be received forty-eight (48) hours prior to the meeting time by calling the City Secretary's office at (210) 698-0900. Braille is not available. The City Council reserves the right to convene into Executive Session at any time regarding an issue on the agenda for which it is legally permissible; pursuant to Texas Government Code Chapter 551. Section 551.071 (Consultation with Attorney), 551.072 (Deliberations about Real Property), 551.073 (Deliberations about Gifts and Donations), 551.074 (Personnel Matters), 551.076 (Deliberations about Security Devices) and 551.087 (Economic Development).



**CITY OF FAIR OAKS RANCH**  
**CITY COUNCIL REGULAR MEETING**

Thursday, June 03, 2021 at 6:30 PM

City Hall Council Chambers, 7286 Dietz Elkhorn, Fair Oaks Ranch

---

## MINUTES

---

### OPEN MEETING

Council Present: Mayor Maxton and Council Members: Stroup, Elizondo, Koerner, Parker, and Muenchow

Council Absent: Council Member Hartpence

With a quorum present, the meeting was called to order at 6:30 PM.

### CITIZENS and GUEST FORUM

1. Citizens to be heard.

Rich Nichols asked Council to begin meetings with a positive message and recognize members of the community for their random acts of kindness.

Jay Abbott, representative of the Fair Oaks Ranch Golf & Country Club, thanked Council for considering the agenda item regarding the Water Supply Agreement.

### PRESENTATIONS

2. Joanna Merrill, Director of Human Resources & Communications, introduced the following new employees: Police Officers Hayden Griffiths and Iris Solis, IT Network Specialist, Jason MacDonald and Payroll & A/P Specialist, Amanda Sturgeon.

### CONSENT AGENDA

3. **Approval of the May 19, 2021 Special City Council meeting minutes.**
4. **Approval of the May 20, 2021 Regular City Council meeting minutes.**

MOTION: Made by Council Member Elizondo, seconded by Council Member Muenchow, to approve the Consent Agenda.

VOTE: 6-0; Motion Passed.

### CONSIDERATION/DISCUSSION ITEMS

5. **Consideration and possible action authorizing the City Manager to sign an Assignment and Assumption of the Fair Oaks Ranch Golf & Country Club Water Supply Agreement and a Temporary Assignment and Assumption of the Fair Oaks Club Corp Effluent Disposal Agreement.**

MOTION: Made by Council Member Elizondo, seconded by Council Member Koerner, to approve Assignor and Assignee request the City's consent to that certain Temporary Assignment and Assumption of the Effluent Agreement, attached

hereto as Exhibit A, and to that certain Assignment and Assumption of the Potable Agreement, attached hereto as Exhibit B.

VOTE: 6-0; Motion Passed

**6. Consideration and possible action adopting a Charter for a Utility Rate Advisory Panel and determining ways and means of seating said panel.**

MOTION 1: Made by Council Member Elizondo, seconded by Council Member Koerner, to adopt the Water/Wastewater/Reuse Rate Study Advisory Panel Charter as written, except for the following modifications:

VOTE: As addressed in subsequent motion 6.

MOTION 2: Made by Council Member Elizondo, seconded by Council Member Koerner, to amend the first sentence in section "Composition, Size, and Recruitment of the Panel as follows: "The panel will be made up of no more than 15 ~~but not less than 12~~ members from the community with the members selected by Council after receiving and reviewing applicants".

VOTE: 6-0; Motion Passed

MOTION 3: Made by Council Member Koerner, seconded by Council Member Elizondo, to rename section 'Decision-Making Process and Role of Facilitator' to "Role of the Facilitator", and to amend as following:

"While the Panel will not be making any decisions for the City, their input will inform recommendation made for City Council and adoption. ~~A consensus will be sought to reach agreement from the Panel on any recommendations to put forth to the Council. A consensus process means general agreement from most is achieved, but it is not a majority vote. Elements of a consensus-based recommendation include:~~

- ~~All parties agree with and support the recommendations publicly~~
- ~~No party blocks, obstructs, or otherwise criticizes the recommendations~~
- ~~Neutrality is considered support for consensus~~

~~Consensus can take many forms including:~~

- ~~An unqualified "Yes!"~~
- ~~I can accept the recommendation~~
- ~~I can live with the recommendation~~
- ~~I do not fully agree with the recommendation; however, I will not block it and I will support it"~~

The facilitator will be responsible for record keeping and documentation of the meetings. After each meeting, the facilitator will prepare a meeting summary that captures the discussion, the outcomes, and next steps. The panel will be asked to review each summary for inclusion in the final report.

VOTE: 6-0; Motion Passed

MOTION 4: Made by Council Member Stroup, seconded by Council Member Koerner, to amend the section titled "Roles and Responsibilities of Panel Members" as follows: "Share information they learn with groups or people they represent *within the boundaries set by the facilitator*".

VOTE: 6-0; Motion Passed

MOTION 5: Made by Council Member Muenchow, seconded by Council Member Stroup, to amend the Section titled Advisory Panel Relationship and Duty to the Broader Public as follows: "Panel meetings can be open to the public so that the public can observe the Panel's work, however, ~~we recommend that~~ no public comment or questions *will* be permitted during the meetings. Opportunities for additional public input into the rate study process ~~can~~ *will* be provided ~~through an alias email address (or form at website) to which residents can send ideas, questions, or concerns and through the Public Hearing process.~~

VOTE: 6-0; Motion Passed

MOTION 6: Made by Council Member Elizondo, seconded by Council Member Muenchow, to amend his original motion to accept the changes to the charter document.

VOTE: 6-0; Motion Passed

MOTION 7: Made by Council Member Stroup, seconded by Council Member Muenchow, to approve the following method and timing for seating the Water/Wastewater/Reuse Rate Study Advisory Panel: release the application as soon as possible with a target due date for applications to be received no later than June 25, 2021, and presented to Council for consideration on July 1, 2021.

VOTE: 6-0; Motion Passed

**7. Consideration and possible action regarding opportunities to provide multi-platform access and participation to In-Person City Council meetings.**

MOTION: Made by Council Member Elizondo, seconded by Council Member Muenchow, to authorize staff to develop, as part of the budget process, an initiative to provide video streaming and teleconference interaction in support of citizens to be heard.

VOTE: 6-0; Motion Passed

**REPORTS FROM STAFF/COMMITTEES/COUNCIL**

8. John Merritt, CIAC Chairperson, provided to Council information and history about the CIAC as well as semi-annual reports for the meetings held in September 24, 2020 and March 30, 2021. His recommendation to Council at the moment is not to take action on the impact fee.
9. Christina Picioccio, City Secretary, presented to Council a proposed timeline regarding open positions on Boards and Commissions and the plan to fill the possibly 18 open positions.

**CONVENE INTO EXECUTIVE SESSION**

City Council convened into Executive Session at 8:29 PM regarding:

**Sec. 551.071 (Consultation with Attorney)** the City Council will meet in private consultation with legal counsel to seek the advice of its attorneys about pending or contemplated litigation, a settlement offer, and/or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas conflicts with Chapter 551 of the Government Code; to wit:

11. Cause No. 2018-CI-00202; the City of Fair Oaks Ranch, Texas vs. Edward I. Hill, Robert E. Heckendorn, Craig M. Luitjen, Roger Fuentes, Wesley A. Pieper, Esther W. Hicks, William A. McDowell, Yolanda D. Ayala, PG Pfeiffer Ranches LLC, Maureen Pfeiffer Stevenson Family Trust.
13. Update on the pending police Administrative Hearing for a Report of Separation regarding former officer Richard Davila, and/or Richard J. Davila Jr. vs. City of Fair Oaks Ranch, Texas A/K/A City of Fair Oaks Ranch Cause No. 2021CI05780 (37th Judicial District, Bexar County, Texas), and other matters in connection therewith.

City Council did not convene into Executive Session regarding:

10. To receive legal advice and to receive and deliberate an offer of settlement for claims made on behalf of a real property owner against the City's operation of well K-2.
12. To receive legal advice from Special Counsel and the City Attorney regarding the City's ground water rights.

**RECONVENE INTO OPEN SESSION**

Mayor Maxton reconvened into Open Session at 9:29 PM. No action was taken.

**ADJOURNMENT**

Council Member Elizondo asked for an agenda item to discuss the Council's committee and liaison assignments.

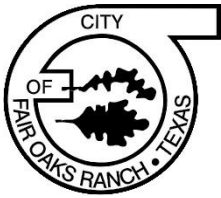
Mayor Maxton asked for a presentation to the new Council Members regarding flooding issues. City Manager Maples relayed that there was already a plan to address this at a future meeting.

Mayor Maxton adjourned the meeting at 9:31 PM

ATTEST:

\_\_\_\_\_  
Gregory C. Maxton, Mayor

\_\_\_\_\_  
Christina Picioccio, City Secretary



**CITY OF FAIR OAKS RANCH**  
**CITY COUNCIL SPECIAL MEETING**

Thursday, June 09, 2021 at 1:00 PM

City Hall Council Chambers, 7286 Dietz Elkhorn, Fair Oaks Ranch

---

## MINUTES

---

### OPEN MEETING

Council Present: Mayor Maxton and Council Members: Stroup, Elizondo, Koerner, Parker, and Muenchow

Council Absent: Council Member Hartpence

With a quorum present, the meeting was called to order at 1:00 PM.

### CITIZENS and GUEST FORUM

1. There were no citizens to be heard.

### PURPOSE OF SPECIAL CALLED MEETING

2. **Presentation and discussion of the City's Water, Wastewater, and Reuse Master Plan, Utility System Capital Improvement Plan, and the draft FY 2021-22 Enterprise Fund Operating Budget.**

A presentation and discussion regarding the City's Water, Wastewater, and Reuse Master Plan, Utility System Capital Improvement Plan, and the draft FY 2021-22 Enterprise Fund Operating Budget were led by City Manager Tobin Maples, Finance Director Sarah Buckelew, General Engineering Consultant Oscar Michael "Mike" Garza, and representative from K Friese, Mike Persyn.

Mayor Maxton called for a ten-minute break at 2:55 PM.

Mayor Maxton reconvened that meeting at 3:06 PM.

**MOTION:** Made by Council Member Koerner, seconded by Council Member Elizondo, to approve capital projects to be included in the draft FY 2021-22 Enterprise Fund Budget as presented.

**VOTE:** 6-0; Motion Passed.

### ADJOURNMENT

Mayor Maxton adjourned the meeting at 3:53 PM

ATTEST:

---

Gregory C. Maxton, Mayor

---

Christina Picioccio, City Secretary



---

**CITY COUNCIL STAFF REPORT ITEM**  
**CITY OF FAIR OAKS RANCH, TEXAS**  
**June 17, 2021**

---

AGENDA TOPIC: Monthly Financial Update  
DATE: June 17, 2021  
DEPARTMENT: Finance  
PRESENTED BY: Sarah Buckelew, CPA, Finance Director

---

**INTRODUCTION/BACKGROUND:**

Purpose of this presentation is to review the City's financial condition and projections for this year's financial results.

**POLICY ANALYSIS/BENEFIT(S) TO CITIZENS:**

Discussion/presentation item only. Refer to presentation.

**LONGTERM FINANCIAL & BUDGETARY IMPACT:**

Discussion/presentation item only. Refer to presentation.

**LEGAL ANALYSIS:**

No formal action is required.

**RECOMMENDATION/PROPOSED MOTION:**

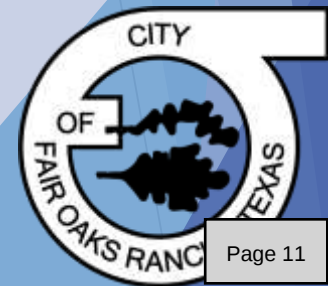
No formal action is required.

# Monthly Financial Update

City of Fair Oaks Ranch  
June 17, 2021

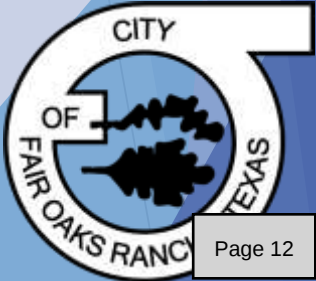
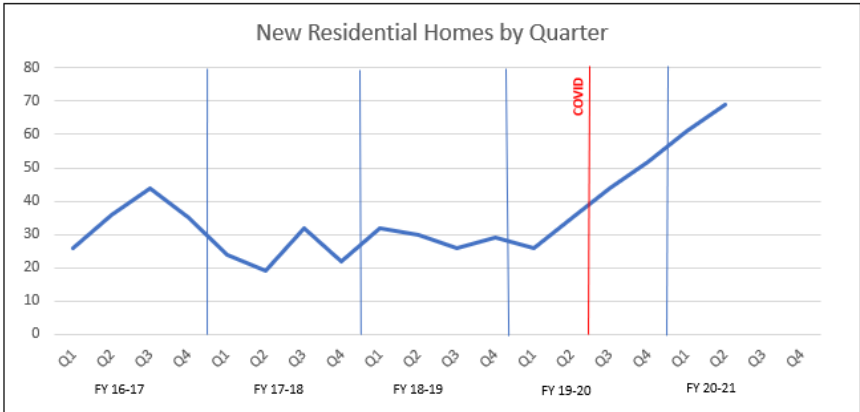
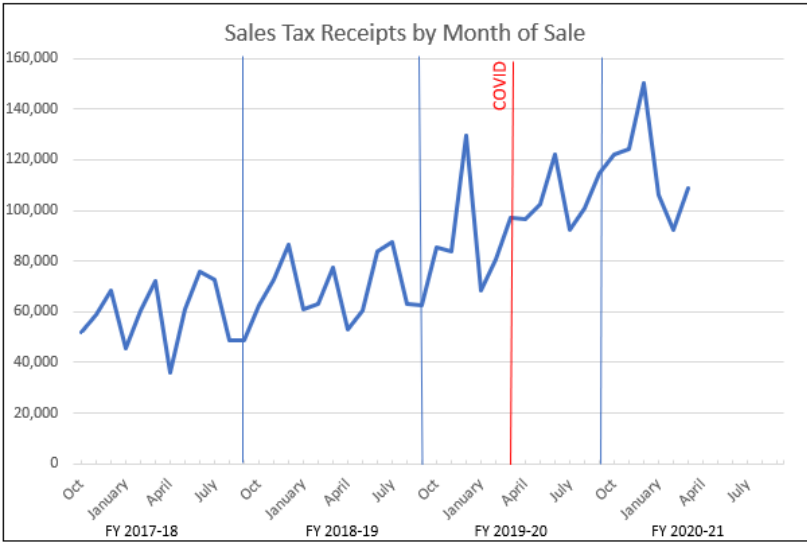
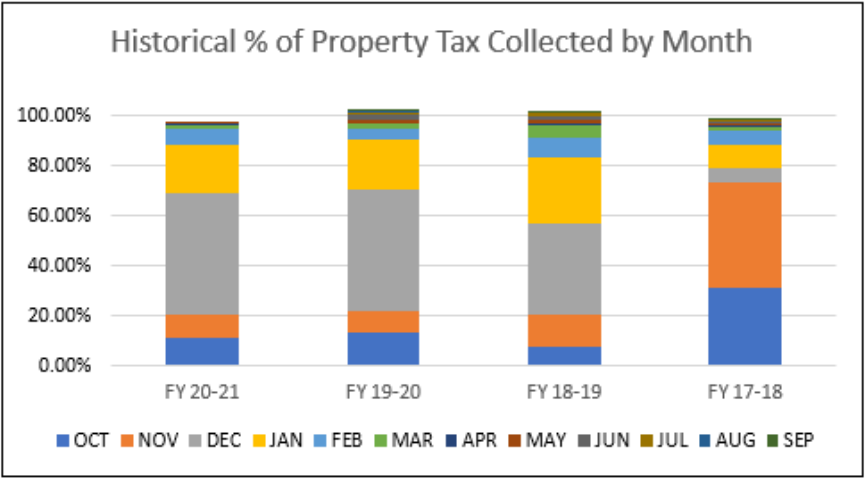


# General Fund



# General Fund Highlights Through May 31

- ▶ 97.7% of Budgeted Ad Valorem Tax levy collected through May.
- ▶ 97.7% of Budgeted Sales Tax Revenue collected through March sales.
- ▶ New Residential Home permits continues to rise.



# General Operations Year-to-Date Summary

May 31, 2021

66.67% of Fiscal Year

Item #7.

|                                    | Original<br>Budget | Budget<br>Adjustments | Amended<br>Budget | Projection       | Amended Budget<br>vs Projection |  | Year-to Date<br>Actual | Percent<br>of Budget | Budget<br>Balance |
|------------------------------------|--------------------|-----------------------|-------------------|------------------|---------------------------------|--|------------------------|----------------------|-------------------|
| <b>Revenues:</b>                   |                    |                       |                   |                  |                                 |  |                        |                      |                   |
| Taxes                              | 6,161,691          | 423,237               | 6,584,928         | 7,286,219        | 701,291 (a)                     |  | 6,403,672              | 97.2%                | (181,256)         |
| Franchise Fees                     | 632,700            | -                     | 632,700           | 627,700          | (5,000) (b)                     |  | 339,383                | 53.6%                | (293,317)         |
| Interest                           | 69,000             | -                     | 69,000            | 20,000           | (49,000) (c)                    |  | 3,767                  | 5.5%                 | (65,233)          |
| Permits                            | 242,750            | -                     | 242,750           | 442,249          | 199,499 (d)                     |  | 334,180                | 137.7%               | 91,430            |
| Animal Control                     | 3,400              | -                     | 3,400             | 1,400            | (2,000)                         |  | 445                    | 13.1%                | (2,955)           |
| Fines & Forfeitures                | 100,263            | -                     | 100,263           | 110,263          | 10,000 (e)                      |  | 84,289                 | 84.1%                | (15,974)          |
| Fees & Services                    | 268,711            | -                     | 268,711           | 255,296          | (13,415) (f)                    |  | 179,442                | 66.8%                | (89,269)          |
| Miscellaneous Income               | 18,400             | -                     | 18,400            | 222,605          | 204,205 (g)                     |  | 215,050                | 1168.8%              | 196,650           |
| Transfers                          | 240,000            | 165,648               | 405,648           | 362,642          | (43,006) (h)                    |  | 244,638                | 60.3%                | (161,010)         |
| <b>Total Revenues</b>              | <b>7,736,915</b>   | <b>588,885</b>        | <b>8,325,800</b>  | <b>9,328,374</b> | <b>1,002,574</b>                |  | <b>7,804,867</b>       | <b>93.74%</b>        | <b>(520,933)</b>  |
| <b>Expenditures:</b>               |                    |                       |                   |                  |                                 |  |                        |                      |                   |
| Personnel                          | 4,751,988          | 95,081                | 4,847,069         | 4,342,749        | (504,320) (i)                   |  | 2,751,128              | 56.76%               | 2,095,942         |
| Supplies, Maintenance & Operations | 702,325            | 20,464                | 722,789           | 779,692          | 56,903 (j)                      |  | 147,426                | 20.40%               | 575,363           |
| Professional Services              | 1,243,318          | 61,120                | 1,304,438         | 1,254,505        | (49,933) (k)                    |  | 724,967                | 55.58%               | 579,471           |
| Shared Services                    | 371,466            | 29,750                | 401,216           | 373,242          | (27,974) (l)                    |  | 273,691                | 68.22%               | 127,526           |
| Capital Outlay                     | 240,000            | 177,827               | 417,827           | 390,821          | (27,006) (h)                    |  | 255,981                | 61.26%               | 161,846           |
| Debt Service                       | -                  | -                     | -                 | -                | -                               |  | -                      | 0.00%                | -                 |
| Transfers & Non-Cash Adjustments   | 442,993            | 15,000                | 457,993           | 457,993          | -                               |  | 457,993                | 100.00%              | -                 |
| <b>Total Expenditures</b>          | <b>7,752,090</b>   | <b>399,243</b>        | <b>8,151,333</b>  | <b>7,599,002</b> | <b>(552,331)</b>                |  | <b>4,611,185</b>       | <b>56.57%</b>        | <b>3,540,147</b>  |
| Transfer to 6 month Reserve        | 157,251            | -                     | 157,251           | 157,251          | -                               |  | 160,597                |                      |                   |
| Allocated Fund Balance             | (184,539)          | -                     | (184,539)         |                  | 184,539                         |  |                        |                      |                   |
| Restricted Fund Balance            | 12,113             | -                     | 12,113            | (1,910)          | (14,023)                        |  | 4,406                  |                      |                   |
| Use of Fund Balance                | -                  | -                     | -                 | (16,823)         | (16,823)                        |  | (16,823)               |                      |                   |
| Change in Unallocated Fund Balance | -                  | -                     | -                 | 1,590,854        | 1,590,854                       |  | 3,045,502              |                      |                   |
| <b>Surplus/(Deficit)</b>           | <b>-</b>           | <b>-</b>              | <b>-</b>          | <b>-</b>         | <b>-</b>                        |  | <b>-</b>               |                      |                   |

## NOTES

(a) Sales Tax collections are at 97.7% of budget through March sales. Increased budget to reflect another six months of sales.

(b) Decreased projection for AT&T franchise fees due to SB1152.

(c) Decreased projection for interest based on current rates.

(d) Increased projection for New Residential Permits due to current growth.

(e) Increased court fines based on current YTD actuals.

(f) Decreased projection for Special fees and removal of Civic Center Rental Income.

(g) Covid Relief, WebEx refund and sale of patrol vehicle.

(h) Projection decreased for Public Safety Building HVAC contract less than budgeted.

(i) Updated projection to include vacancies for 2 Police Sergeants, Public Works Director, IT Tech and routine turnover. There are 15 positions currently vacant at the City. This projection of savings may increase if the City continues to have difficulty filling positions. This savings line is earmarked for use by City Council's direction only.

(j) Covid related supplies not budgeted; will be receiving Covid relief funds to offset.

(k) Decreased projection for City Secretary digitization and recodification, and Court professional fees to Judge and Prosecutor due to lower number of citations.

(l) Liability insurance lower than budgeted.

# Why is there a General Fund Unallocated Fund balance from prior year?

## Prior Year Unallocated Fund Balance 2019-20

Council took action in early Q2 2020 to freeze hiring and slow down or stop projects in response to the onset of the COVID pandemic, and seeing the financial impact to surrounding cities. At the same time, residents increased online spending instead of visiting brick-and-mortar establishments. This led to much higher sales tax revenues than originally forecasted. Additionally, as part of the year end close, Council took action to close this surplus out to unallocated fund balance in the anticipation that there were projects that would need to be started back up.

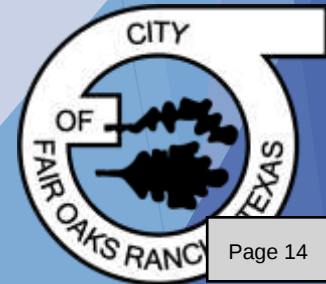
## Prior Year surplus \$1.3M - Primary drivers

### Revenues were \$820k higher than budget:

|                        |        |                                                                                      |
|------------------------|--------|--------------------------------------------------------------------------------------|
| Surplus Sales Taxes    | \$421k | From online sales                                                                    |
| Surplus Property Taxes | \$112k | Levy was higher than budget due to outstanding valuation disputes that were resolved |
| Permits                | \$157k | Higher residential permits, and commercial permit for storage facility on I-10       |
| COVID reimbursement    | \$50k  | Grant Proceeds                                                                       |
| Franchise Fees         | \$75k  | Telecom Franchise Fee impact of SB1152 didn't impact us as much as expected          |

### Expenses were \$530 less than budget:

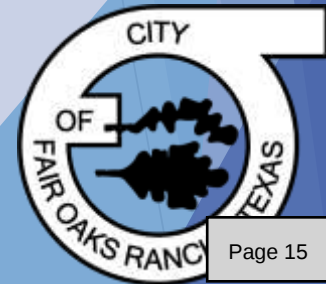
|                   |         |                                                                                                          |
|-------------------|---------|----------------------------------------------------------------------------------------------------------|
| Personnel Savings | \$400k  | Savings due to turnover and then hiring freezes due to COVID                                             |
| General Liab. Ins | \$47k   | Delay in the City Hall renovation and Civic Center Project                                               |
| Equip. Purchases  | \$40k   | Delay in purchasing PD vehicles due to COVID supply chain issues offset by overage on street sweeper     |
| Prof. Services    | \$140k  | Decrease legal fees due to fewer meetings and projects, savings in training/meetings/travel due to COVID |
| COVID Expenses    | \$(90k) | Higher expense for COVID expenditures - partially offset by grant above                                  |



# Reminder of General Fund Unallocated Fund balance from prior year, current year budget surplus

|                                              |                     |
|----------------------------------------------|---------------------|
| ▶ Projected 2019-20 Unallocated Fund Balance | \$1,309,007         |
| ▶ Projected 2020-21 Surplus                  | <u>\$ 1,590,855</u> |
| ▶ Projected Available for Projects 9/30/21   | \$2,899,862         |

| <u>Uses under consideration</u>    | <u>Estimate</u>                                      |
|------------------------------------|------------------------------------------------------|
| • Annual Street Maintenance        | TBD                                                  |
| • Drainage Repair at Rocking Horse | \$100,000                                            |
| • Phase 1 Stormwater Projects      | \$2.14 M                                             |
| • 1 month operating expense        | \$603,663                                            |
| • Fire protection contract         | *increase already included in draft budget*          |
| • Reduction in the M&O tax rate    | \$170k per \$0.01/\$100 valuation reduction<br>*Est. |



# General Fund Strategic and Capital Projects

Item #7.

May 31, 2021

66.67% of Fiscal Year

|                                                        | Budget           | Budget Amendment | Amended Budget   | Projection       | Year-to-Date Actual | Percent of Budget | Budget Balance   | Comments                                              |
|--------------------------------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------|------------------|-------------------------------------------------------|
| <b>Beginning Fund Balance</b>                          | <b>1,006,190</b> |                  | <b>1,154,394</b> | <b>1,154,394</b> | <b>1,154,394</b>    |                   | <b>1,006,190</b> |                                                       |
| <b>Revenues:</b>                                       |                  |                  |                  |                  |                     |                   |                  |                                                       |
| Grant Funding                                          | 600,000          |                  | 600,000          | -                | -                   | 0%                | 600,000          |                                                       |
| Transfer from General Fund                             | 152,500          | 15,000           | 167,500          | 167,500          | 167,500             | 100%              | -                |                                                       |
| <b>Total Revenue</b>                                   | <b>752,500</b>   | <b>15,000</b>    | <b>767,500</b>   | <b>167,500</b>   | <b>167,500</b>      | <b>21.8%</b>      | <b>600,000</b>   |                                                       |
| <b>Financial Integrity</b>                             |                  |                  |                  |                  |                     |                   |                  |                                                       |
| Stormwater Funding                                     | -                | 77,729           | 77,729           | 42,225           | 33,925              | 44%               | 43,804           | Project has been cancelled.                           |
| Grants & Utilities Reporting                           | 10,000           |                  | 10,000           | -                | -                   | 0%                | 10,000           | No costs expected this FY.                            |
| Stormwater Utility Cost Center                         | 50,000           |                  | 50,000           | -                | -                   | 0%                | 50,000           | Project has been cancelled.                           |
| <b>Total Financial Integrity</b>                       | <b>60,000</b>    | <b>77,729</b>    | <b>137,729</b>   | <b>42,225</b>    | <b>33,925</b>       |                   | <b>103,804</b>   |                                                       |
| <b>Responsible Growth Management</b>                   | -                | See Note below   | -                |                  |                     |                   |                  |                                                       |
| City Right of Way Beautification                       | 10,000           |                  | 10,000           | -                | -                   | 0%                | 10,000           | Possible tree trimming for pre-construction.          |
| Tree Preservation and Oak Wilt Program                 | 15,000           |                  | 15,000           | 9,000            | 3,318               | 22%               | 11,682           | Decreased projection for Oak Wilt program savings     |
| <b>Total Responsible Growth Management</b>             | <b>25,000</b>    | <b>-</b>         | <b>25,000</b>    | <b>9,000</b>     | <b>3,318</b>        |                   | <b>21,682</b>    |                                                       |
| <b>Reliable &amp; Sustainable Infrastructure</b>       |                  |                  |                  |                  |                     |                   |                  |                                                       |
| Long-term Road Cond Analysis                           | -                | 32,754           | 32,754           | 41,020           | 41,020              | 125%              | (8,266)          | PY project completed.                                 |
| City Civic Center                                      | 600,000          |                  | 600,000          | 713              | 713                 | 0%                | 599,288          |                                                       |
| City Campus Renovation                                 | 436,729          | 16,500           | 453,229          | 13,814           | 13,814              | 3%                | 439,416          | Design phase in progress, construction bids starting. |
| <b>Total Reliable &amp; Sustainable Infrastructure</b> | <b>1,036,729</b> | <b>49,254</b>    | <b>1,085,983</b> | <b>55,546</b>    | <b>55,546</b>       |                   | <b>1,030,438</b> |                                                       |

## Note regarding Funding of the Civic Center:

Grant funding from the Municipal Development District has been made available in the amount not to exceed \$600,000 for this project. Funding from the Municipal Development District comes from Sales Tax Revenue.

# General Fund Strategic and Capital Projects continued

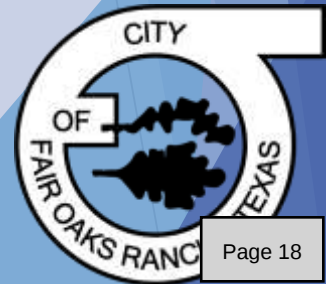
May 31, 2021

66.67% of Fiscal Year

Item #7.

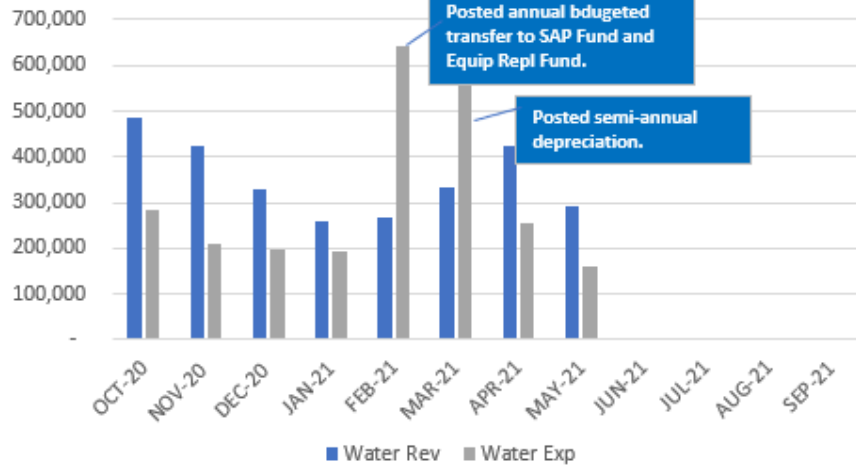
|                                                | Budget           | Budget Amendment | Amended Budget     | Projection       | Year-to-Date Actual | Percent of Budget | Budget Balance     | Comments                                                                                       |
|------------------------------------------------|------------------|------------------|--------------------|------------------|---------------------|-------------------|--------------------|------------------------------------------------------------------------------------------------|
| <b>Beginning Fund Balance</b>                  | <b>1,006,190</b> |                  | <b>1,154,394</b>   | <b>1,154,394</b> | <b>1,154,394</b>    |                   | <b>1,006,190</b>   |                                                                                                |
| <b>Revenues:</b>                               |                  |                  |                    |                  |                     |                   |                    |                                                                                                |
| Grant Funding                                  | 600,000          |                  | 600,000            | -                | -                   | 0%                | 600,000            |                                                                                                |
| Transfer from General Fund                     | 152,500          | 15,000           | 167,500            | 167,500          | 167,500             | 100%              | -                  |                                                                                                |
| <b>Total Revenue</b>                           | <b>752,500</b>   | <b>15,000</b>    | <b>767,500</b>     | <b>167,500</b>   | <b>167,500</b>      | <b>21.8%</b>      | <b>600,000</b>     |                                                                                                |
| <b>Public Health, Safety and Welfare</b>       |                  |                  |                    |                  |                     |                   |                    |                                                                                                |
| PS Command Structure Review                    | 25,000           |                  | 25,000             | 20,000           | 108                 | 0%                | 24,892             | Bid notice in newspaper.                                                                       |
| Fire Services Program Review                   | 25,000           |                  | 25,000             | 20,000           | 108                 | 0%                | 24,892             | Bid notice in newspaper.                                                                       |
| EMS Program Review                             | 25,000           |                  | 25,000             | 20,000           | 108                 | 0%                | 24,892             | Bid notice in newspaper.                                                                       |
| <b>Total Public Health, Safety and Welfare</b> | <b>75,000</b>    | <b>-</b>         | <b>75,000</b>      | <b>60,000</b>    | <b>324</b>          |                   | <b>74,676</b>      |                                                                                                |
| <b>Operational Excellence</b>                  |                  |                  |                    |                  |                     |                   |                    |                                                                                                |
| Compensation & Benefit Plan Study              | -                | -                | -                  | -                | -                   | 0%                | -                  |                                                                                                |
| Employee Handbook                              | -                | 3,034            | 3,034              | 3,034            | -                   | 0%                | 3,034              | PY unspent budget rolled forward for this project.                                             |
| HR Technology Upgrade                          | -                |                  | -                  | -                | -                   | 0%                | -                  |                                                                                                |
| Development Training Program                   | -                |                  | -                  | -                | -                   | 0%                | -                  |                                                                                                |
| Communications & Mktg Strategy                 | 29,000           |                  | 29,000             | 29,000           | 6,773               | 23%               | 22,228             |                                                                                                |
| Records Management                             | -                | 7,850            | 7,850              | 7,850            | -                   | 0%                | 7,850              | PY unspent budget rolled forward for this project.                                             |
| IT Risk Analysis                               | 166,185          |                  | 166,185            | 166,185          | 69,763              | 42%               | 96,422             |                                                                                                |
| Public Communications Technology               | -                |                  | -                  | -                | -                   | 0%                | -                  |                                                                                                |
| City Records Digitization                      | 26,000           |                  | 26,000             | 26,000           | -                   | 0%                | 26,000             |                                                                                                |
| Agenda and Minutes Software Program            | 10,000           |                  | 10,000             | 6,600            | 6,600               | 66%               | 3,400              | Project complete; savings for not implementing timestamp yet.                                  |
| Ticketing with GIS Compatibility               | 12,500           |                  | 12,500             | 12,500           | -                   | 0%                | 12,500             | Procurement process started.                                                                   |
| <b>Total Operational Excellence</b>            | <b>243,685</b>   | <b>10,884</b>    | <b>254,569</b>     | <b>251,169</b>   | <b>83,136</b>       |                   | <b>171,433</b>     |                                                                                                |
| <b>Capital Outlays</b>                         |                  |                  |                    |                  |                     |                   |                    |                                                                                                |
| Infrastructure                                 | -                |                  | -                  | -                | -                   | 0%                | -                  |                                                                                                |
| Personal Property                              | 261,000          | 4,239            | 265,239            | 4,559            | 4,559               | 2%                | 260,681            | \$250k for Civic Ctr/CH furniture; remaining from PY carryover for new FTE computers/furniture |
| <b>Total Capital Outlays</b>                   | <b>261,000</b>   | <b>4,239</b>     | <b>265,239</b>     | <b>4,559</b>     | <b>4,559</b>        |                   | <b>260,681</b>     |                                                                                                |
| <b>Total Expenditures</b>                      | <b>1,701,414</b> | <b>142,106</b>   | <b>1,843,520</b>   | <b>422,498</b>   | <b>180,807</b>      | <b>9.8%</b>       | <b>1,662,713</b>   |                                                                                                |
| <b>Revenue Over / (Under) Expenditures</b>     | <b>(948,914)</b> | <b>(127,106)</b> | <b>(1,076,020)</b> | <b>(254,998)</b> | <b>(13,307)</b>     | <b>1.2%</b>       | <b>(1,062,713)</b> |                                                                                                |
| <b>Ending Fund Balance</b>                     | <b>57,276</b>    | <b>(127,106)</b> | <b>78,374</b>      | <b>899,396</b>   | <b>1,141,087</b>    |                   | <b>(56,523)</b>    |                                                                                                |

# Enterprise Fund

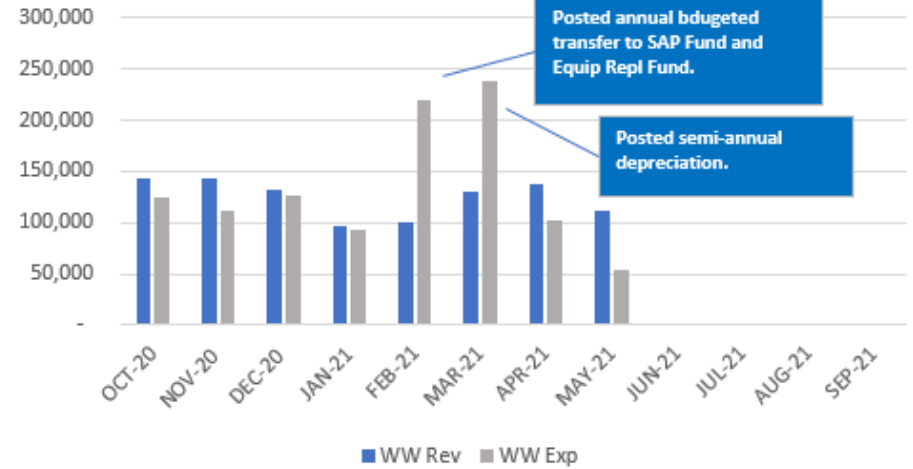


# Enterprise Fund Highlights

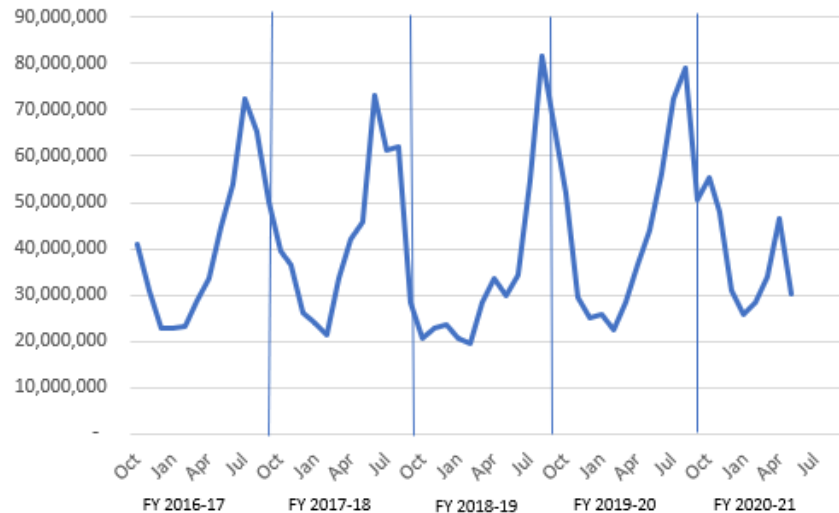
## Water Utility Revenue and Expenses



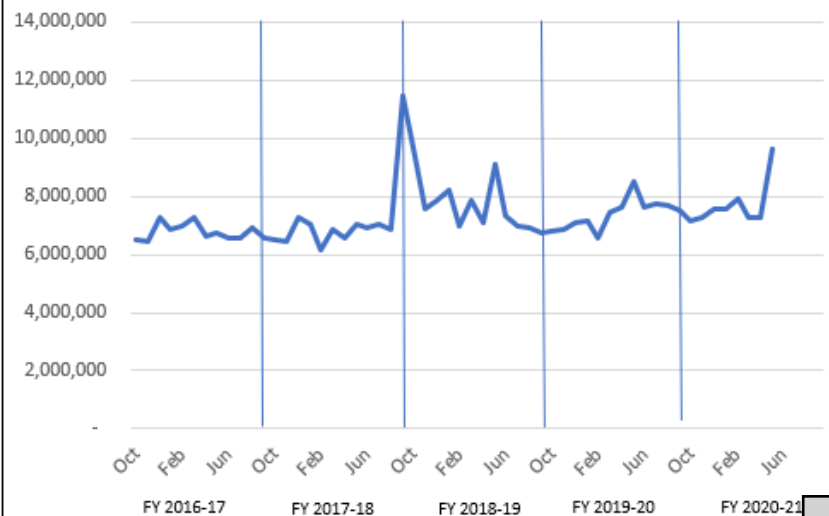
## Wastewater Utility Revenue and Expenses



## Water Billed Consumption (gallons)



## Wastewater Treated (gallons)



**Combined Utilities**  
**May 31, 2021**  
**66.67% of Fiscal Year**

|                                    | <b>Amended<br/>Budget</b> | <b>Projection</b> | <b>Amended Budget<br/>vs Projection</b> |     | <b>Year-to-Date<br/>Actual</b> | <b>Percent<br/>of Budget</b> | <b>Budget<br/>Balance</b> |
|------------------------------------|---------------------------|-------------------|-----------------------------------------|-----|--------------------------------|------------------------------|---------------------------|
| Revenues                           | 5,402,116                 | 5,502,146         | 100,030                                 | (a) | 3,809,919                      | 70.5%                        | (1,592,196)               |
| Operating Expenses                 | -                         |                   |                                         |     |                                |                              |                           |
| Personnel                          | 1,546,010                 | 1,380,043         | (165,967)                               | (b) | 881,214                        | 57.0%                        | 664,796                   |
| Supplies, Maintenance & Operations | 2,458,988                 | 2,366,144         | (92,844)                                | (c) | 1,386,177                      | 56.4%                        | 1,072,811                 |
| Services                           | 217,604                   | 300,011           | 82,407                                  | (d) | 262,339                        | 120.6%                       | (44,735)                  |
| Total Operating Expenses           | 4,222,602                 | 4,046,198         | (176,404)                               |     | 2,529,731                      |                              | 1,692,871                 |
| Operating Income                   | 1,179,513                 | 1,455,948         | 276,434                                 |     | 1,280,189                      |                              | 100,675                   |
| Capital Outlay                     | 1,784,628                 | 796,206           | (988,422)                               | (e) | 252,254                        | 14.1%                        | 1,532,374                 |
| Debt Service Expense               | 81,040                    | 21,824            | (59,216)                                | (f) | 9,552                          | 11.8%                        | 71,488                    |
| Transfers & Non-Cash               | (305,069)                 | 460,110           | 765,179                                 | (g) | 519,135                        | -170.2%                      | (824,204)                 |
| <b>Net Income/(Loss)</b>           | <b>(381,086)</b>          | <b>177,807</b>    | <b>400,100</b>                          |     | <b>499,247</b>                 |                              | <b>880,332</b>            |

**Notes:**

- (a) Projection includes increase in Impact Fee revenue due to increase in rate and development.
- (b) Updated projection to include vacancies for Public Works Director, IT Tech, and routine turnover.
- (c) Projection decreased for Stormwater Utility expenses.
- (d) Projection includes increase for water rights legal and professional fees.
- (e) Projection decreased for halting Creek Crossing West waterline project.
- (f) Projection includes updated bond interest for refinance of capital lease.
- (g) Projection updated to reflect capitalizable project costs transferred to the Balance Sheet per GAAP.

# Water Utility Fund Summary

May 31, 2021

66.67% of Fiscal Year

Item #7.

|                                    | Amended<br>Budget | Projection     | Year-to-Date<br>Actual | Percent<br>of Budget | Budget<br>Balance |                                                                                                   |
|------------------------------------|-------------------|----------------|------------------------|----------------------|-------------------|---------------------------------------------------------------------------------------------------|
| Water Revenues                     | 3,951,644         | 4,220,584      | 2,815,593              | 71.3%                | (1,136,051)       | Projection includes increase in Impact Fee revenue due to increase in rate and development.       |
| Water Operating Expenses           |                   |                |                        |                      |                   |                                                                                                   |
| Personnel                          | 836,075           | 693,360        | 449,148                | 53.7%                | 386,927           | Updated projection to include vacancies for Public Works Director, IT Tech, and routine turnover. |
| Supplies, Maintenance & Operations | 1,733,967         | 1,737,848      | 1,017,317              | 58.7%                | 716,650           |                                                                                                   |
| Services                           | 117,908           | 217,908        | 225,211                | 191.0%               | (107,303)         | Water rights legal and professional fees not budgeted.                                            |
| Total Water Operating Expenses     | 2,687,950         | 2,649,116      | 1,691,675              |                      | 996,275           |                                                                                                   |
| Operating Income                   | 1,263,694         | 1,571,468      | 1,123,917              |                      | (139,777)         |                                                                                                   |
| Capital Outlay                     | 1,393,378         | 434,609        | 246,633                | 17.7%                | 1,146,745         | See Schedule Below                                                                                |
| Debt Service Expense               | 68,074            | 18,332         | 8,024                  | 11.8%                | 60,050            | Projection updated bond interest for refinance of capital lease.                                  |
| Transfers & Non-Cash               | (437,046)         | 328,133        | 363,146                | -83.1%               | (800,192)         | Asset transfer to B/S once all invoices are in.                                                   |
| <b>Net Income/(Loss)</b>           | <b>239,288</b>    | <b>790,394</b> | <b>506,115</b>         |                      | <b>266,827</b>    |                                                                                                   |

|                                       | Amended<br>Budget | Projected      | Actual         | Budget Balance   | Notes                                                                   |
|---------------------------------------|-------------------|----------------|----------------|------------------|-------------------------------------------------------------------------|
| <b>Water CIP</b>                      |                   |                |                |                  |                                                                         |
| Elevated Storage Tank                 | 482,318           | 62,890         | 62,890         | 419,428          | Project may be put on hold.                                             |
| Creek Crossings West Waterline        | 245,000           | 52,659         | 2,659          | 242,341          | Project on hold; will be rolled forward to next Fiscal Year.            |
| Plant 2 HydroTank and Variable Drives | 364,810           | 42,810         | 28,735         | 336,075          | Project will roll into next Fiscal Year.                                |
| SCADA System Upgrades                 | 159,800           | 159,800        | 143,820        | 15,980           | Project almost complete.                                                |
| GIS Compatible Work Order System      | 6,250             | 6,250          | -              | 6,250            | Project in process.                                                     |
| Water Rate Study                      | 75,000            | 50,000         | -              | 75,000           | Rate study is in process; will roll forward to next Fiscal Year.        |
| Water System EPA Risk Assessment      | 40,200            | 40,200         | 8,529          | 31,671           | Risk Assessment is in process, but will carry over to next Fiscal Year. |
|                                       | 1,373,378         | 414,609        | 246,633        | 1,126,745        |                                                                         |
| <b>Water Operations</b>               |                   |                |                |                  |                                                                         |
| Utility lights                        | 5,000             | 5,000          | -              | 5,000            |                                                                         |
| Towable Manlift                       | 15,000            | 15,000         | -              | 15,000           | Procurement in process.                                                 |
|                                       | 20,000            | 20,000         | -              | 20,000           |                                                                         |
| <b>Total Capital Outlay</b>           | <b>1,393,378</b>  | <b>434,609</b> | <b>246,633</b> | <b>1,146,745</b> |                                                                         |

# Wastewater Utility Fund Summary

May 31, 2021

66.67% of Fiscal Year

Item #7.

|                                     | Amended Budget   | Projection       | Year-to-Date Actual | Percent of Budget | Budget Balance |                                                                                                   |
|-------------------------------------|------------------|------------------|---------------------|-------------------|----------------|---------------------------------------------------------------------------------------------------|
| Wastewater Revenues                 | 1,168,461        | 1,281,562        | 994,326             | 85.1%             | (174,135)      | Projection includes increase in Impact Fee revenue due to increase in rate and development.       |
| Wastewater Operating Expenses       |                  |                  |                     |                   |                |                                                                                                   |
| Personnel                           | 709,936          | 686,683          | 432,067             | 60.9%             | 277,869        | Updated projection to include vacancies for Public Works Director, IT Tech, and routine turnover. |
| Supplies, Maintenance & Operations  | 673,994          | 628,297          | 368,860             | 54.7%             | 305,134        |                                                                                                   |
| Services                            | 82,103           | 82,103           | 37,129              | 45.2%             | 44,974         |                                                                                                   |
| Total Wastewater Operating Expenses | 1,466,033        | 1,397,082        | 838,055             |                   | 627,978        |                                                                                                   |
| Operating Income                    | (297,572)        | (115,521)        | 156,271             |                   | 453,843        |                                                                                                   |
| Capital Outlay                      | 391,250          | 361,598          | 5,622               | 1.4%              | 385,628        | See Schedule Below                                                                                |
| Debt Service Expense                | 12,966           | 3,492            | 1,528               | 11.8%             | 11,438         | Projection updated bond interest for refinance of capital lease.                                  |
| Transfers & Non-Cash                | 206,977          | 206,977          | 155,989             | 75.4%             | 50,988         |                                                                                                   |
| <b>Net Income/(Loss)</b>            | <b>(908,765)</b> | <b>(687,587)</b> | <b>(6,868)</b>      |                   | <b>901,897</b> |                                                                                                   |

|                                       | Amended Budget | Projection     | YTD Actual   | Budget Balance | Notes                                                                   |
|---------------------------------------|----------------|----------------|--------------|----------------|-------------------------------------------------------------------------|
| <b>Wastewater CIP Fund</b>            |                |                |              |                |                                                                         |
| Solids Handling                       | -              | 145,348        | 3,088        | (3,088)        | Prior Year unspent budget rolled forward for this project.              |
| Future WWTP                           | 200,000        | 50,000         | -            | 200,000        | Project on hold; will roll forward to next Fiscal Year.                 |
| GIS Compatible Work Order System      | 6,250          | 6,250          | -            | 6,250          | Project in process.                                                     |
| Wastewater Rate Study                 | 75,000         | 50,000         | -            | 75,000         | Rate study is in process; will roll forward to next Fiscal Year.        |
| Wastewater System EPA Risk Assessment | 50,000         | 50,000         | 2,534        | 47,466         | Risk Assessment is in process, but will carry over to next Fiscal Year. |
|                                       | 331,250        | 301,598        | 5,622        | 325,628        |                                                                         |
| <b>Wastewater Operations</b>          |                |                |              |                |                                                                         |
| Replacement Pump                      | 5,000          | 5,000          | -            | 5,000          | No replacement pumps have been required.                                |
| Replacement Pump                      | 5,000          | 5,000          | -            | 5,000          | No replacement pumps have been required.                                |
| Replacement Pump                      | 5,000          | 5,000          | -            | 5,000          | No replacement pumps have been required.                                |
| Pump                                  | 45,000         | 45,000         | -            | 45,000         | Procurement in process.                                                 |
|                                       | 60,000         | 60,000         | -            | 60,000         |                                                                         |
| <b>Total budgeted purchases</b>       | <b>391,250</b> | <b>361,598</b> | <b>5,622</b> | <b>385,628</b> |                                                                         |